Jim Malloy Town Manager 1-13-15

FY16 Budget and Capital Plan

Revenues – Selectmen's Goal

 Two years ago, the Selectmen set a goal of maintaining the budget with a 2.0% increase and not including new growth as a revenue.

 We met this goal in FY14 and FY15 but will not in FY16. The FY16 estimated tax rate is \$636,806 over the Selectmen's

goal or 2.8%

| Total New Revenues* | \$ 1,366,195 |
|----------------------------|-----------------|
| | |
| Net Debt Increase | \$ 294,940 |
| Insurance Increase | \$ 269,000 |
| School Increase | \$ 1,127,668 |
| Total "Large" Increases | \$ 1,691,608 |

^{* 2.0%} Property Tax Increase + Estimated State Aid Increase + Local Receipt Increases

General Fund Expenditures

 Overall the General Fund is proposed to increase by \$2,053,435 or 2.6%.

| | <u>FY15</u> | <u>FY16</u> | <u>\$ Inc</u> | <u>% Inc</u> |
|--------------------|------------------|------------------|-----------------|--------------|
| | | | | |
| Total Expenditures | \$ 79,114,935 | \$ 81,168,370 | \$ 2,053,435 | 2.60% |
| | | | | |
| Town Expenses | \$ 15,411,566 | \$ 15,770,576 | \$ 359,010 | 2.33% |
| Shared Expenses* | \$ 19,066,375 | \$ 19,630,315 | \$ 563,940 | 2.96% |
| School Department | \$ 43,979,811 | \$ 45,107,479 | \$ 1,127,668 | 2.56% |
| Assabet | \$ 657,183 | \$ 660,000 | \$ 2,817 | 0.43% |

^{*} Insurance and Debt Service

Of Town Expenses 81% (\$290,823) consists of increases in the Fire, Police, Library and DPW Budgets.

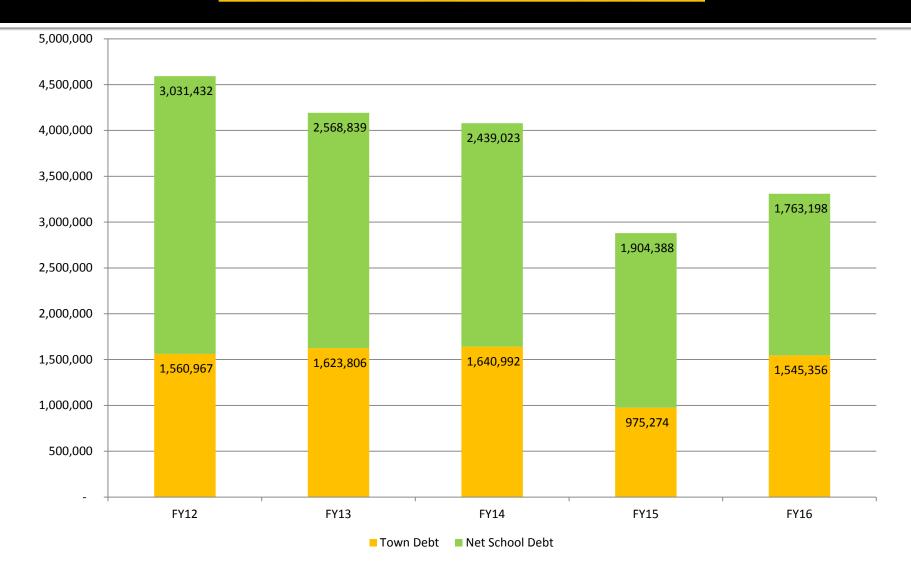
FY15 – FY16 Proposed Budget Impact on the Avg Single Family Home

| | | | Increase or |
|-----------------------------|---------|---------|-------------|
| Avg SF Home Tax Bill Impact | FY15 | FY16 | (Decrease) |
| | | | |
| School Department | 5,894 | 6,004 | 110 |
| Town Departments | 2,066 | 2,173 | 107 |
| Assabet | 84 | 84 | 0 |
| Total | 8,044 | 8,261 | 217 |
| | | | |
| Average Single Family Value | 432,700 | 435,929 | 3,229 |

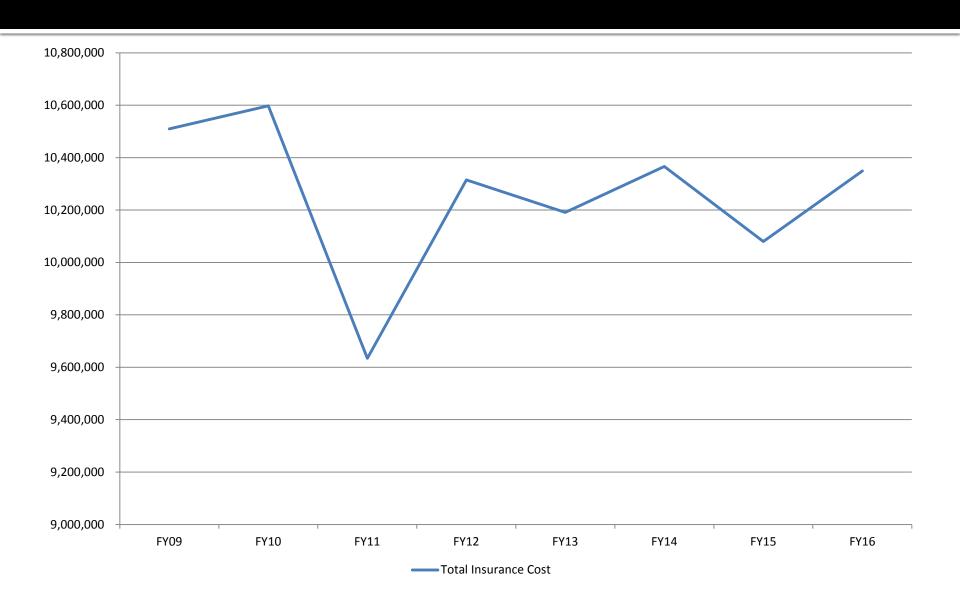
Personnel Issues

- During FY13, the Town updated position descriptions in a consistent manner. For the past year the Town has been working on a re-grading project using the system that had been previously used.
- The result is that all of the positions will have new grades and three positions were graded higher with an estimated cost of \$8,000, which has not been included in the budget.
- Other positions that were graded lower I have recommended the incumbent to continue to receive the same pay but through attrition new hires would be paid at a lower rate.

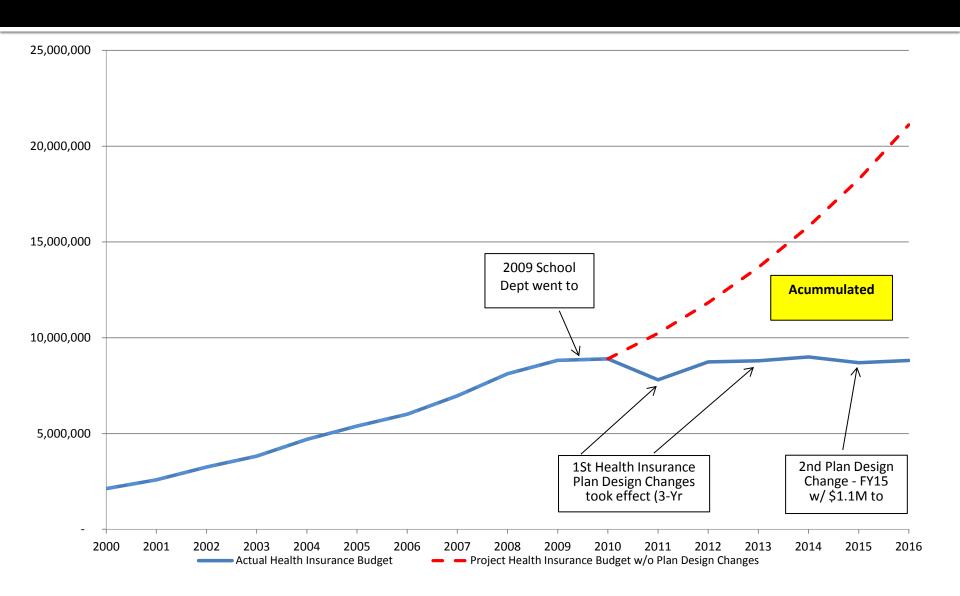
General Fund Debt



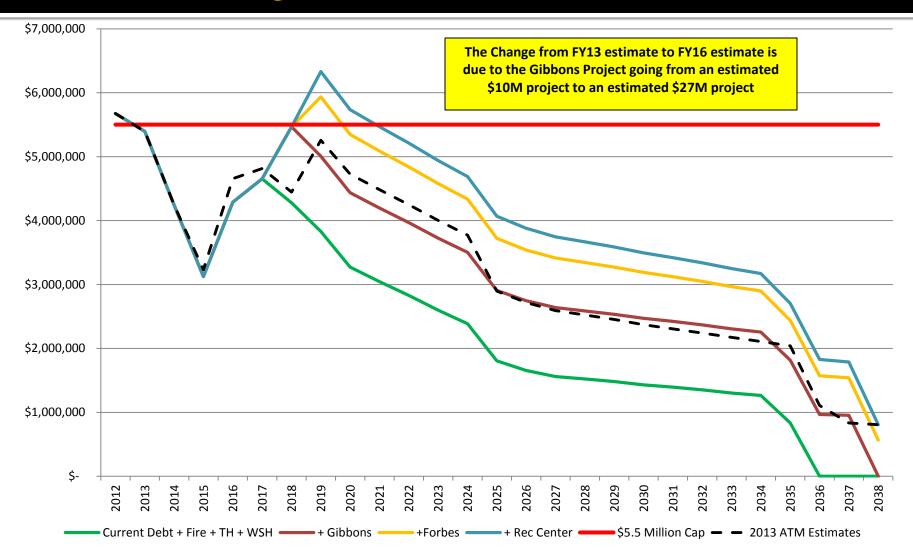
Total Insurance Costs



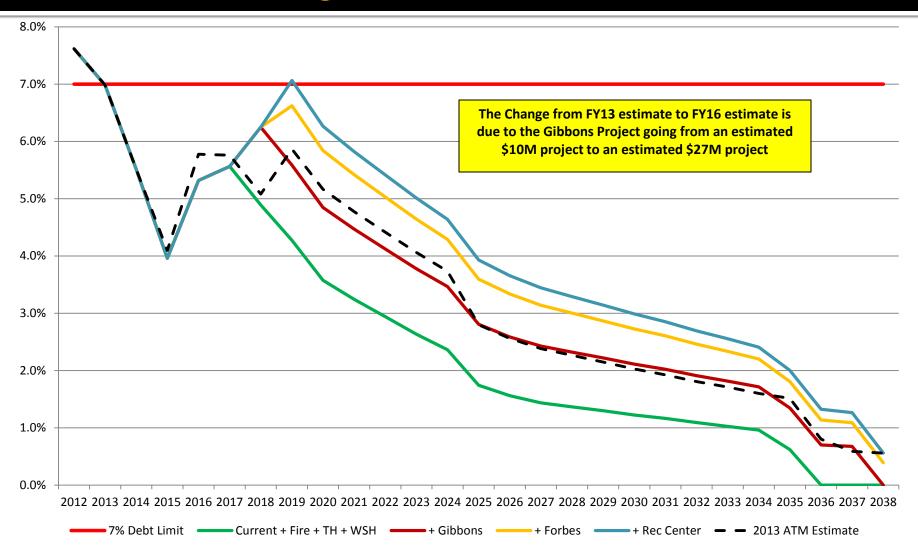
Health Insurance Cost Control



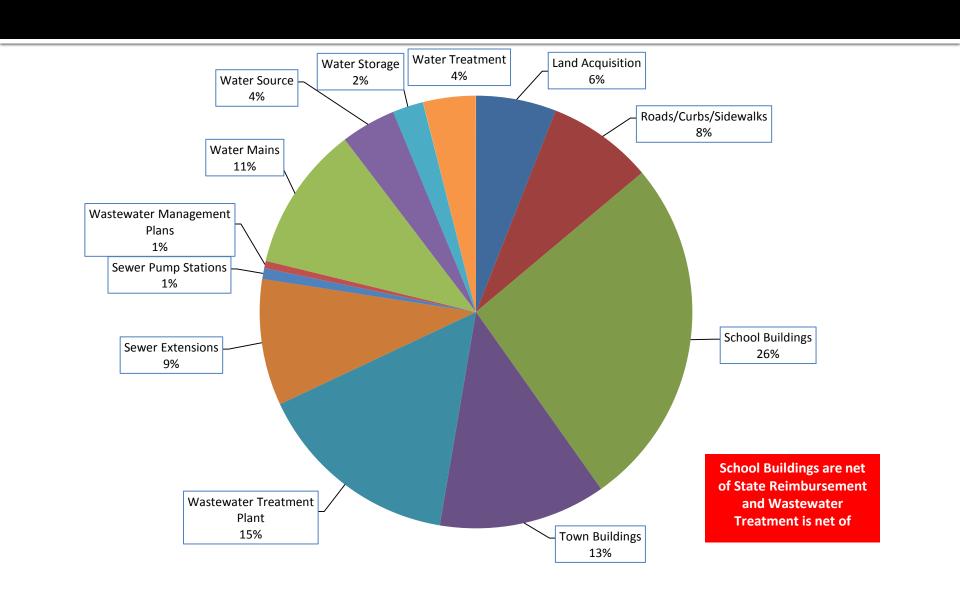
Debt Service Projections – Planned <u>Projects - \$5.5 Million Goal</u>



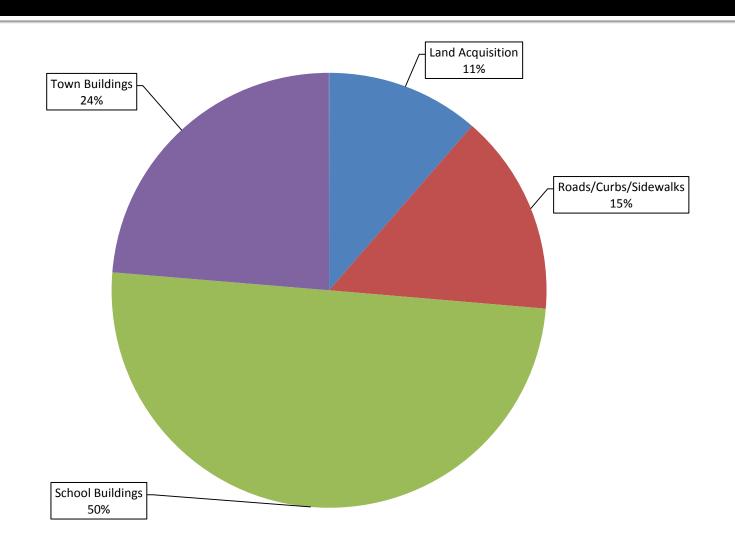
Debt Service Projections – Planned <u>Projects – 7.0% Goal</u>



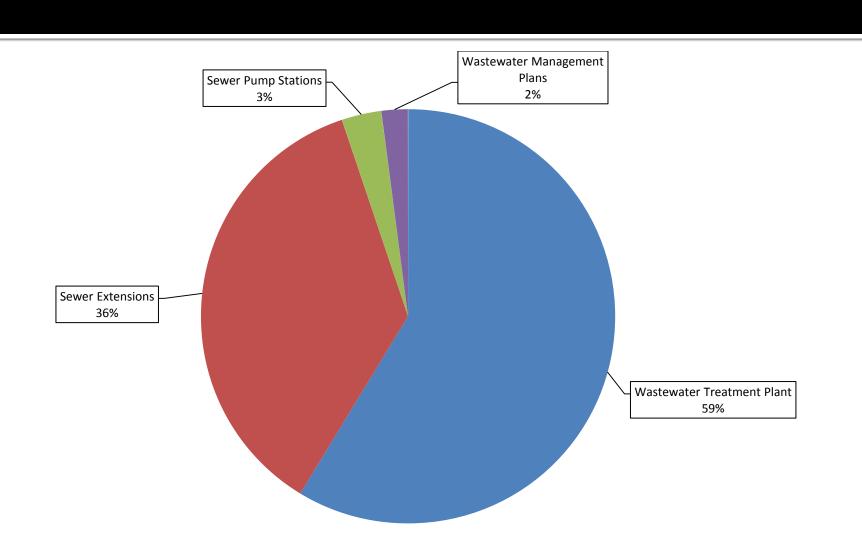
Debt Distribution



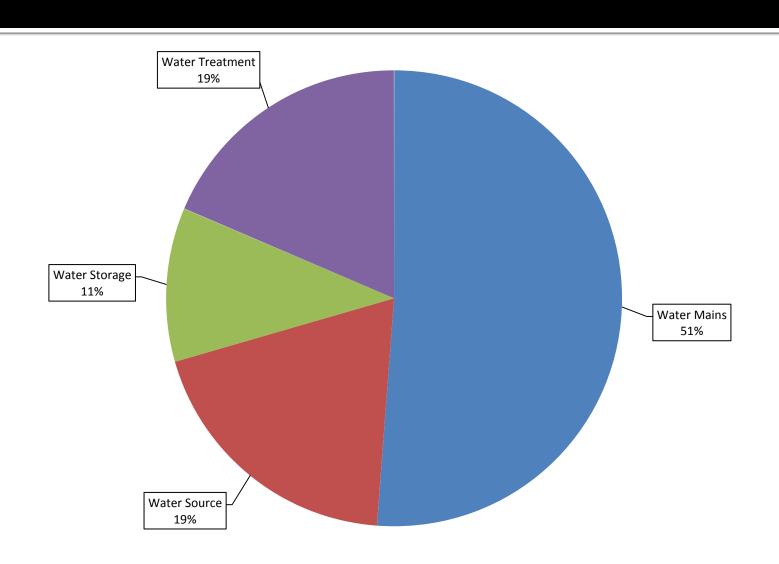
General Fund Debt Distribution



Sewer Debt Distribution



Water Debt Distribution



FY15 Capital Plan

- The Town is using the same capital planning rating system as in the previous 5 years on these criteria:
 - Public Safety and Health
 - Infrastructure Needs
 - Efficiency of Services
 - Legal Requirements
 - Public Support
 - Personnel Impacts
 - Service Impacts
 - Administrative Needs

FY16 Proposed Capital Plan

| | <u>Item</u> | | | Scheduled to be | |
|-----------------------|--------------------------------------|----|---------|-----------------|--|
| <u>Department</u> | | | Cost | Replaced in FY | |
| | | | | | |
| DPW General | F450 Ford Dump | \$ | 72,000 | 2006 | |
| DPW General | Surveillance Camera Replacement | \$ | 31,220 | n/a | |
| DPW General | Mechanical Sweeper* | \$ | 46,000 | 2003 | |
| DPW Sewer | F350 Ford Crane/Utility | \$ | 100,000 | 2007 | |
| DPW Water | Service Van | \$ | 30,000 | 2003 | |
| Fire | Radio Replacement | \$ | 35,000 | n/a | |
| Library | Carpeting Lower Level | \$ | 33,700 | n/a | |
| MIS/GIS | GPS System | \$ | 27,500 | n/a | |
| Police | Cruisers (3) | \$ | 139,348 | Varies | |
| School | Upgrade Building Controls | \$ | 55,000 | n/a | |
| School | Replacement of H.S. Hot Water Heater | \$ | 145,000 | n/a | |
| Capital Stabilization | Rescue Pumper (FY18) | \$ | 60,000 | n/a | |
| Capital Stabilization | Cemetery Development | \$ | 60,000 | n/a | |
| | Total: | \$ | 834,768 | | |

^{*} Note the \$46,000 represents the first year payment of a five-year debt issuance - total cost \$200,000

Road Management Plan

- The Town manages approximately 95 miles of roads and 56 miles of sidewalks.
- Overall condition rating improved from 7.21 in 2013 to 7.44 in 2014.
- To adequately fund road maintenance is estimated to cost \$1,082,937 per year. Chapter 90 has been cut to \$776,689 and the Town funds another \$106,689 in the DPW Budget leaving the Town short by \$199,559.
- The new Governor has indicated he will release all of the Ch.
 90 appropriation from the Legislature.
- The Town will establish a sidewalk plan similar to the road management plan during 2015 for the FY17 budget.

Questions

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